## Message

From: Palmer, Mike [Mike.Palmer@parsons.com]

**Sent**: 7/26/2019 6:05:37 PM

To: McCurdy, Glen [Glen.McCurdy@parsons.com]; Hulse, Jonathan [Jonathan.Hulse@parsons.com]; Fodor, Thomas

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CC: Wilson, Cathy [Cathy.Wilson@parsons.com]; Halasz, Charles [Charles.Halasz@parsons.com]

**Subject**: Substantial Completion on Confederation line.

## Sensitive / Proprietary

So I am hearing that substantial completion has been accepted by the city. (in 5 days) The letter went this afternoon to the IC and OLRTC.

Glen – I don't know what the status of 5.05.02 is signalling wise and how many  $15 \times 2$  car sets have been out at the same time but if they're sorted – that is either a miracle or I smell a rat!

Since typing this, I hear that they had  $1 \times 2$  car train certified and out yesterday and 5 today. (or the other way round) There was a power outage in the MSF and so they may have struggled to get LRVs both fired up in their own right and then communicating with the CBTC system.

Siemens were out there last week and haven't found anything definate on the TPSS but have identified 4 possible causes. I understand it's tripping and not relay based. I do think they'll have a bingo bongo moment on this and the drama will suddenly be over

It then becomes a race to the top / bottom for Alstom and Thales to sort their issues out.

The independent certifier is meant to take a further 5 days. However, my guess is that the most likely position she would take would to be to back the city in either a yes or no as the city as less likely to be wide of the mark than OLRTC.

So trial running is likely to start next week. With the promise by the mayor of August 16<sup>th</sup>, that would allow 16-18 days ie the 12 days happen but freeze and repeat 6 ish times. The nightmare scenario is a reset to zero which would have to be a catastrophic failure or a safety incident.

Some of the KPIs that OC have set for reliablity before service opening are high -98% plus. (more chance of Jon Hulse buying a round!!)

My guess is that the city (read mayor and JM) are taking a calculated guess that the remaining issues can be cleared up through the 12+ days of trial running and the 28 days of OC playing trains. (I also suspect that 28 days may shrink as well depending on the state of the system at the end of trial running.)

If I was in their position, I'd probably do the same to be honest but only if there was absolute clarity from the P3. I do worry that info is still being withheld on the basis the city doesn't need to know if we can sort it out and so the decision may not be fully underpinned with evidence

These are my personal opinions and I'd appreciate this email not being shared outside of Parsons.

I also claim my 100 bucks from Richard Holder, Steve Cripps and Russel Davies in a four way bet in the winter as the nearest to SC (I won by default by having the latest date)

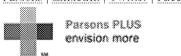
Have a good weekend.

## Mike Palmer. CompIRSE

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